The Crime Triangles

Necessary for crime event:
• Remove these, if possible

Sufficient for prevention:
• Add these, if possible

Handler
Offender
Target
Place
Manager

CRIME
Evidence About Crime & Places

- Crime concentrated among offenders, victims, and places.
- It is particularly concentrated at a few very small locations.
- Troublesome places tend stay troublesome.
- Bad places are not the result of bad neighborhoods or size.
- Its possible to reduce crime at these places.
- Crime does not displace much.
- Prevention often spreads.
- Owners create or correct troublesome places.

Frequency of Crime

- Most places have little or no crime.
- A few have most of the crime.
- Some have a modest amount of crime.

Most Crime

Places, rank ordered

No Crime
# 25 Techniques of Situational Crime Prevention

For visual illustrations, go to www.popcenter.org/25techniques/

<table>
<thead>
<tr>
<th>Increase Effort</th>
<th>Increase Risk</th>
<th>Reduce Rewards</th>
<th>Reduce Provocations</th>
<th>Reduce Excuses</th>
</tr>
</thead>
<tbody>
<tr>
<td>Target Harden</td>
<td>Extend Guardianship</td>
<td>Conceal Targets</td>
<td>Reduce Frustrations &amp; Stress</td>
<td>Set Rules</td>
</tr>
<tr>
<td>Control Access</td>
<td>Assist Natural Surveillance</td>
<td>Remove Targets</td>
<td>Avoid Disputes</td>
<td>Post Instructions</td>
</tr>
<tr>
<td>Screen Exits</td>
<td>Reduce Anonymity</td>
<td>Identify Property</td>
<td>Reduce Emotional Arousal</td>
<td>Alert Conscience</td>
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<tr>
<td>Deflect Offenders</td>
<td>Use Place Managers</td>
<td>Disrupt Markets</td>
<td>Neutralize Peer Pressure</td>
<td>Assist Compliance</td>
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<tr>
<td>Control Tools</td>
<td>Strengthen Formal Surveillance</td>
<td>Deny Benefits</td>
<td>Discourage Imitation</td>
<td>Control Drugs &amp; Alcohol</td>
</tr>
</tbody>
</table>
What is Problem-Oriented Policing?

- Focuses on results
- Groups events into patterns
- Looks for ways to address proximate causes
- Emphasis on information and analysis
- Select actions to fit the problem
- Police work with other organizations and public
- Evidence-based throughout

Approximate POP domain:
- Single event or person
- Large scale economic, cultural, political or social change
The SARA Process:

- **Scanning**: Identifying and defining a problem
- **Analysis**: Theory guided information collection to determine causes (problem triangle)
- **Assessment**: Determining if the problem declined
- **Response**: Developing and implementing a possible solution (situational crime prevention)
Compared to Other Policing Strategies

**STANDARD MODEL**
- Random Patrol
- Rapid Response
- Investigation
- Broad scale enforcement

*Little or no crime reduction effectiveness*

**COMMUNITY**
- Foot Patrols
- Neighborhood Stations
- Community Meetings
- Community Involvement

*Crime reduction effectiveness varies from none to modest. May improve police legitimacy.*

**FOCUSED**
- Hotspots Patrol
- Repeat Offender Investigations
- Temporal/Spatial Crackdowns

*Hotspots patrols effective. Repeat offender invest. effect unclear. Crackdowns variable.*

**PROBLEM-ORIENTED**
- Routine use of SAR process
- Repeat victimization schemes
- Risky facility interventions
- Problem analysis
- Partnerships

*Strong evidence of crime reduction effectiveness. More effective than focused or community.*

---


5 Cautions!

- *Neighborhoods and large area are poor loci of prevention* – focus on repeat addresses, victims, or offenders, first.

- *Public support is necessary, but not a sufficient condition for effectiveness* – science matters.

- *Most criminologists do not know much about crime prevention* – take care in who you consult.

- *Superficial problem solving is the most common* – create systems to monitor, learn, and improve efforts.

- *Problem solving does not have a natural constituency* – a constituency needs to be created.
The Practical Application of a Place Based Strategy
How to implement a Place Based Strategy:

KEY FACTS IN CINCINNATI

• Relatively few places generate a large proportion of nuisance calls for service
• Even fewer places have been consistent problems for the past decade
• Analysis revealed that the classic criminology theory applies
  • 20% of addresses account for all chronic nuisance calls and 80% of addresses have none. The 80/20 RULE.
Problem Solving Tracking System
## District 4

<table>
<thead>
<tr>
<th></th>
<th>9/30 - 10/27</th>
<th>10/28 - 11/24</th>
<th>11/18 - 12/15</th>
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<tr>
<td><strong>Multi Family</strong></td>
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<td>3652 READING RD</td>
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<td>17 518 HALE AV</td>
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<td>518 HALE AV</td>
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<td>13 921 WILLIAM HOWARD TAFT RD</td>
<td>12</td>
<td>921 WILLIAM HOWARD TAFT RD</td>
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<td>1 541 CARPLIN PL</td>
<td>5 1353 LINCOLN AV</td>
<td>7</td>
<td>2211 RICE ST</td>
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<tr>
<td>2 1951 DALEWOOD PL</td>
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<td>6</td>
<td>1353 LINCOLN AV</td>
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<tr>
<td>3 1209 REGENT AV</td>
<td>3 850 HUTCHINS AV</td>
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<td>231 CLINTON SPRINGS AV</td>
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<tr>
<td>1 7759 READING RD</td>
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<td>2 1 W CORRY ST</td>
<td>22 2139 AUBURN AV</td>
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<tr>
<td>3 2139 AUBURN AV</td>
<td>16 954 E MCMILLAN ST</td>
<td>15</td>
<td>3030 BURNET AV</td>
</tr>
</tbody>
</table>

*Courtesy Hamilton County Auditor*
The Sycamore Hotel: CFS

Total in 2012 = 514
The Sycamore Hotel

- CERT Action
- Safe Streets (Prostitution Enforcement)
- Crime Prevention in Neighborhood Commercial Zones
- Follow best practices in active hotel/motel management
  - Chula Vista, CA
- Chronic Nuisance enforcement
- Last Resort:
  - State Public Nuisance Action
## The Greyhound Bus Terminal

![Terminal Image](image)

### Central Business Section

<table>
<thead>
<tr>
<th>Multi Family</th>
<th>9/02-09/29</th>
<th>9/23-10/20</th>
<th>10/14-11/10</th>
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<tbody>
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<td>1 18 E 7TH ST</td>
<td>7 31 E COURT ST</td>
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<td>111 GARFIELD PL</td>
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<td>2 601 RACE ST</td>
<td>5 601 RACE ST</td>
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<td>204 W 8TH ST</td>
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<td>601 RACE ST</td>
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<thead>
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<th>Single Family</th>
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<th>10/14-11/10</th>
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<th>10/14-11/10</th>
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<td>10 505 VINE ST</td>
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<td>505 VINE ST</td>
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<tr>
<td>2 21 E 5TH ST</td>
<td>9 1005 GILBERT AV</td>
<td>12</td>
<td>1005 GILBERT AV</td>
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<tr>
<td>3 35 W 5TH ST</td>
<td>9 151 W 5TH ST</td>
<td>9</td>
<td>21 E 5TH ST</td>
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</table>

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*Courtesy Hamilton County Auditor*
The Greyhound Bus Terminal

Over the last five years, CPD has received 1236 CFS to Greyhound located at 1005 Gilbert Avenue. The following chart shows a monthly comparison by number of calls.

<table>
<thead>
<tr>
<th>Month</th>
<th>08</th>
<th>09</th>
<th>10</th>
<th>11</th>
<th>12</th>
<th>Total</th>
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<tr>
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<td>20</td>
<td>27</td>
<td>17</td>
<td>21</td>
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<td>9</td>
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<tr>
<td>March</td>
<td>21</td>
<td>21</td>
<td>24</td>
<td>22</td>
<td>13</td>
<td>100</td>
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<tr>
<td>April</td>
<td>21</td>
<td>14</td>
<td>21</td>
<td>23</td>
<td>13</td>
<td>107</td>
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<tr>
<td>May</td>
<td>24</td>
<td>22</td>
<td>21</td>
<td>21</td>
<td>14</td>
<td>101</td>
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<td>June</td>
<td>21</td>
<td>22</td>
<td>22</td>
<td>21</td>
<td>10</td>
<td>110</td>
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<td>July</td>
<td>27</td>
<td>30</td>
<td>28</td>
<td>30</td>
<td>13</td>
<td>133</td>
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<td>20</td>
<td>13</td>
<td>129</td>
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<tr>
<td>September</td>
<td>20</td>
<td>21</td>
<td>16</td>
<td>15</td>
<td>6</td>
<td>116</td>
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<tr>
<td>October</td>
<td>21</td>
<td>19</td>
<td>21</td>
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<td>November</td>
<td>20</td>
<td>21</td>
<td>15</td>
<td>17</td>
<td>9</td>
<td>99</td>
</tr>
<tr>
<td>TOTAL</td>
<td>265</td>
<td>275</td>
<td>251</td>
<td>241</td>
<td>184</td>
<td>1210</td>
</tr>
</tbody>
</table>

The high point for the frequency of Calls: 1930-2100 / 2300-0200 with Wednesday being the high call volume day of the week.

Frequency of calls to Gilbert Ave
2008-2012 Through November

[Graph showing frequency of calls by day and time]
There were a total of 324 arrests from 2008 – 2012. Of those arrests, 33 were made by a beat officer during the hours when a detail was not scheduled.
The Greyhound Bus Terminal: Recommendations

- CPTED Assessment
- Place Management Evaluation
- Criminal Trespass Program
  - Right of Entry
- Chronic Nuisance Enforcement
- Crime Prevention in Neighborhood Commercial Zone Training
Place-Based Policing Tool Box
Building Community of Trust

- Repeat Calls for Service Database
- Landlord Education Training (quarterly)
- Chronic Nuisance Enforcement (Department Attorney)
- Quality of Life Code
- Code Enforcement Team
- Drug Abatement Ordinance
- Abandoned Vacant Property Program
- CPTED Assessment Check-List
- Business/Commercial Training
How to Build Communities of Trust

- CPOP Engage in Evidence Based Policing
- Transparency (Critical Incidents)
- Citizen’s Advisory Board
- City Manager’s Advisory Board
- Partnership with UC
- Partnership with Community
- Engage Youth
- District Commanders attend community meetings
- Scholar’s Program
- Citizens on Patrol
- Citizen Complaint Authority
- Problem-Solving Unit
Reasons Why Problem-Oriented Policing can help

- Solving problems reduces the incidents where police can come into conflict with members of the public.

- Tailors solutions to problems and avoids ill-fitting generic interventions.

- Many of the problem-solving solutions require less enforcement.

- Provides opportunities for police to work with community members.

- Allows discussions of potentially controversial approaches prior to implementation.
THE POINCIANA APARTMENTS
Problem Solving Property
Poinciana Apartments, 3522 Reading Road

- **Major Issues:** Gun violence and Burglaries

- **Indicators:**
  - Crime reports and calls for service related to violent crime
  - Since January 2014 alone, most shootings (5) within the city
ENTRY DOORS WITH NO SIGNAGE
MEMORIAL FOR TYANN

- CREATED BY THE COMMUNITY AFTER THE RECKLESS HOMICIDE OF 14 YR OLD
### Why is it a problem property?

**Poinciana Apartments, 3522 Reading Road**

<table>
<thead>
<tr>
<th>Rank</th>
<th>Address</th>
<th>Victim Count</th>
<th>Incident Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>3522 READING RD</td>
<td>5</td>
<td>5</td>
</tr>
<tr>
<td>2</td>
<td>1655 HAMER ST</td>
<td>2</td>
<td>1</td>
</tr>
<tr>
<td>3</td>
<td>3604 GLENWAY AV</td>
<td>2</td>
<td>1</td>
</tr>
<tr>
<td>4</td>
<td>65 E MCMICKEN AV</td>
<td>2</td>
<td>1</td>
</tr>
<tr>
<td>5</td>
<td>7405 CONSTITUTION AV</td>
<td>2</td>
<td>1</td>
</tr>
</tbody>
</table>

CRMA Beth Christenson, District 4  
Analysis completed April 2, 2015
Why is it a problem property?
Poinciana Apartments, 3522 Reading Road

10% of calls are family trouble related

almost 300 CFS
Within a year

Calls for Service Type at 3522 Reading Rd:
1 April 2013 - 31 March 2014

*Only showing call types with 5+ calls
Data Source: CAD

CRMA Beth Christenson, District 4
Analysis completed April 2, 2015
Why is it a problem property?
Poinciana Apartments, 3522 Reading Road

Agg Assault & Burglaries were major problems
Why is it a problem property?
Poinciana Apartments, 3522 Reading Road

We began to identify problem apartments, attempting to separate the residences experiencing problems from those that were not.
What would you do about this problem?

Poinciana Apartments, 3522 Reading Road

• Who is available to help?
• What is the goal?
• What are you going to do?
Who participated in the response?

Poinciana Apartments, 3522 Reading Road

- District four Patrol
- Violent Crimes Squad & Investigative Unit
- Safe Streets
- Neighborhood Liaison Unit
- Quality of Life Enhancement Team
- City's Attorney, Mark Manning
- Crime Analyst and Real Time Crime
- The Community Builder's
- ACDC & Community Council
- Business owners from 3500 Reading Road corridor
- Legal Aid Society
What was the response?
Poinciana Apartments, 3522 Reading Road

- Weekly meetings with property management (focused on ensuring no gaps in information delivery and response), prioritizing CPTED improvements and seamless police/property management perspective
- Focused investigative and enforcement efforts, attention to trespassers, property and neighborhood cleanup efforts, additional support from police and communication with Legal Aid during eviction processes
- CPD directed patrols initially, followed by private uniformed security patrols and a greater role for manager, agents, and ownership
- Attention to door locks and basic lighting and security features
What was the strategy and did we succeed?

Poinciana Apartments, 3522 Reading Road

Decrease in agg assault and burglary offenses by 50%

Pre-Intervention: 12 offenses
Post-Intervention: 4 offenses

CRMA Beth Christenson, District 4
Analysis completed April 2, 2015
If place-based policing was to become the central focus of police, rather than the arrest and apprehension of offenders, we would likely see at the same time a reduction of prison populations and an increase in the crime prevention effectiveness of the police.

(Weisburd, 2008)
What was the strategy and did we succeed?

Poinciana Apartments, 3522 Reading Road

The 3500 block of Reading is still an area of focus for Part 1 crime

Pre-Intervention 99 offenses
Post-Intervention 93 offenses

Part 1 Offenses surrounding* & including 3522 Reading Rd:
Pre- & Post-Intervention

*1000 ft buffer surrounding 3522 Reading Rd.
Data Source: RMS

CRMA Beth Christenson, District 4
Analysis completed April 2, 2015